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YENCHING

Yenching University

TRANSFER

June 5, 1929

President J.Leighton Stuart,
Yenching University,
Peping, China.

My dear Dr.Stuart:

I have been very much pleased to receive from Mr.Cartwright of the Methodist Board a note reading as follows:

"On March 9th the Peking members of the Executive Committee of our North China Conference voted as follows:-

'Action #556: It was voted that we authorize the Shanghai Treasurer to pay over to Yenching University the sum of $3000.Mex., during the year 1929 only, in lieu of the services of J.M.Gibb.'"

No doubt you have long ago received this information direct from the Peking members of the Methodist Mission. We are all very glad that the Methodist Board has been willing to continue this contribution to the University for they have fallen rather badly behind in their support of several of our China colleges.

Very cordially yours,

BAG-H

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燕京大學
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

Ack 7/10/29

YENCHING

TRANSFER

June 5, 1929.

Mr. B.A. Garside,
150 Fifth Avenue,
New York City.

Dear Mr. Garside:

Comptroller. I am now in a position to report my recommendation to the Trustees regarding this important matter. For several months past I have been in consultation with Mr. James Chuan who is at present acting in this capacity in the hope that he would agree to stay with us in this office. He had intended to leave at the end of this month, and finally agreed to stay on for another year as a personal favor to me because of my expected absence in America. I shall not take time now to go into details as to his anxieties, but in general they were due to his conviction that no Chinese could stay in such a position more than about three years; ~~a~~ criticism from other Chinese in a sphere of duties where personal issues can so easily enter; a suspicion of squeeze or of abuse of the financial and other influence the position affords, etc., which can easily be visualized by one familiar with Chinese conditions. In addition to this there were various embarrassments because of personal relations or lack of clearly defined division of duty. I argued with him that for him to leave on the former grounds was in effect an admission which I was unwilling to make that Christian faith was not sufficient to meet these special conditions of human life, and that I felt his staying on was in a very real sense a spiritual and religious witness; that as to the latter objections, these were matters of organization which could and should be worked out. I am happy to report that he has at last agreed to stay on with us, and I do not believe that any better arrangement could be made. Under present conditions in China any such foreigner as Mr. Robinson would have to have a Chinese more or less of his type to work through. No foreigner can deal directly with servants, salesmen,

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police, garage operators, the increasing number of Chinese faculty families, etc. A Chinese of Mr. Chuan's type would be much more devoted and on the alert when he realizes that he himself is responsible and is not merely acting for another. As we must ultimately come to complete Chinese control in this as well as in other offices, it seems to me wiser to begin while we western people are actively associated with the institution. I have complete confidence in Mr. Chuan's integrity and loyalty to the interests of the institution. He has manifested fine ability in the delicate problems of reorganizing the work of the office from the various stages of our somewhat haphazard development. He is qualified to do anything that a foreigner could in his relation with the western members of the faculty and other relationships of this kind, and being a native of Peping, has an advantage over most other Chinese in functions which deal so largely with local people and conditions. I might add, that after graduation with a Bachelors degree from Yale University he served with notable success as secretary of the Chinese Christian Students Association in the United States; as a Y.M.C.A. secretary for the Chinese Labor Battalion in France; as private secretary to Dr. C.C. Wang director of the Chinese Eastern Railway; and as an administrative officer of Tsinghua University from which place he came to us. So far as foreigners can help in this phase of University business my conviction is that we should retain a sufficient number of technical men in connection with the power system, and adequate auditing of the treasurer's accounts. The comptroller under our system is to have control of grounds and buildings, the operation and maintanance of the physical plant including the power system, the purchase of supplies, and for the present at least, of the Chinese secretarial bureau. The Treasurer's office is independent, and as you know now has Dr. Galt as acting treasurer with Stephen Tsai as associate treasurer. A British firm of accountants maintain a continuous audit. Dr. Galt and I are both in favor of his retirement with Mr. Tsai as treasurer and a continuation of the continuous audit arrangement on a gradually decreasing basis. These arrangements relieve me as much as the appointment of an additional foreigner could and I strongly recommend that we be allowed to put them into effect.

Very sincerely yours,

J. Leighton Stuart

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燕京大學

YENCHING UNIVERSITY

PEKING, CHINA.

Ack 7/10/29

YENCHING

TRANSFER

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS "YENTA"

June 6, 1929.

Mr. B.A. Garside,
Office of Yenching University,
150 Fifth Avenue,
New York City.

Dear Mr. Garside:

I inclose the text of a cable sent you this morning. President Stuart is also mailing you from Lima the Annual Report to the University of the State of New York which we imagine is what you asked for in your cable of May 22nd. The blanks have not yet arrived and so we have used an old one. Mr. Tsai having left for Mukden the day your cable arrived we were obliged to wait for his return this week in order to get the information supplied by his office.

Dr. Faucett's contract agreement asked for in Miss Linehan's letter of May 3 is also mailed today with the Annual Report. Would you please inform Miss Linehan that last year the minutes of the meeting of the Board of Managers were not printed, but that Mrs. Sharman's "Interpretation" may be considered a substitute for these.

I think I have already acknowledged the receipt of the packages of "documents" re the Board of Trustees meeting. These have been distributed to the members of the Board of Managers as you requested.

Very sincerely yours,

Aida D. Hague

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Ack 7/9/29

燕京大學

YENCHING UNIVERSITY
Peping China

files out for 1928

YENCHING
TRANSFER

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS:
"YENTA"

June 7, 1929.

Dear Mr. Garside:

I fear it is entirely my fault that you did not receive the Annual Report to the State Department of Education, Albany, for the year ending July 1928. My two year's absence from the University evidently made me forget that we should send two such reports, one direct to Albany and one to your office. The 1928 report was sent on June 12th of last year direct to Albany but no copy was sent to you. We have however found a blank left over from previous years and I am inclosing this. With regard to the Report for 1929 which President Stuart mailed you two or three days ago, so far only one copy of this has been sent you which I had expected you would yourself send on to Albany. As soon as the blanks arrive I will send another copy to you, and would ask that your office be responsible for sending one of these to Albany. We have no more blanks left so I cannot send it until the new ones arrive.

Very sincerely yours,

Hugh L. Dragon

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YENCHING

TRANSFER

June 8, 1929.

Dr. J. Leighton Stuart,
Yenching University,
Peping, China.

My dear Dr. Stuart,

I attach herewith confirmation copy of a cablegram sent you today, following the meeting of the Finance Committee held yesterday afternoon. I have felt particularly reluctant to send this cablegram for I realize that it will cause serious diappointment to the field.

Immediately after receiving your cablegram of May 22nd I wrote all members of the Finance Committee quoting the cable and asking for their comments. However, their replies were all so non-commital and inconclusive that it was necessary to await the meeting yesterday before taking any definite action. Early thisweek we received your letter of May 7th discussing the question of a contract for the exchange rate for next year, and this letter was copied and distributed to all members of the Committee in advance of the meeting.

On Monday we will mail you the minutes of the meeting, in which we set forth at some length the discussion and action on this point. It will probably be of interest to you, however, if I summarize briefly the discussion and the viewpoint of the different members of the Committee:-

From the first it was quite obvious that the general attitude of the Committee was adverse to the proposal that a contract for a 229 to 1 or some similar rate of exchange be approved and the field be allowed to apply the entire proceeds to the 1929-30 budget. The Committee sincerely regretted the necessity of going counter to the wishes of the field in the matter, and all the members particularly expressed their great reluctance to disappoint you personally through failing to endorse your recommendation in the matter. A number of suggestions were made, covering a rather wide range of possible compromises. Seeing that approval of the recommendation that a contract be entered into was not possible, I suggested that due to the increasing cheapness of silver, the figure for estimating the 1929 budget be increased to 2.20 to 1, which would have partially met the situation. While there was a mild favorable reaction to this suggestion, it did not meet with warm approval and I felt it would have been unwise to press the point.

The final decision of the Committee to recommend that the Board of Trustees adhere to the original actions on this subject as

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passed by the Board on April 11th (T-2550, 51, and 54) was based on the following very carefully considered factors:-

1. The budget as already approved shows a very substantial gain in income over 1928-29, and so provides for normal growth of the institution.

2. In adopting the 1929-30 budget the Board included in the estimates for its appropriation every dollar in gold which we can count on with any reasonable assurance. We are keeping no reserve here for unexpected emergencies or to meet any shortage or receipts. Past experience has shown that both these factors do occur, as has been evidenced repeatedly year after year. The only possible reserve which seems likely to come in during 1929-30 is the small income in excess of 5% on our endowment securities. In response to rather serious criticism both within and without the Board to the efforts of our Finance Committee to get as close as possible to 6% on our investments, we are now restudying our whole investment list and are making a widespread change to more conservative types of securities, thus materially reducing our average rate of income. It has been definitely established that if there is any income above 5% this shall be used to protect our future income and to provide for possible losses in principal. This is only fundamental business procedure, which the trustees ought to follow in fairness to their trust.

3. In adopting a 2.10 to 1 rate of exchange, the trustees quite frankly expressed the hope that this would provide at least a small margin through favorable rates of exchange. Every year the field has had unexpected expenses quite outside the regular budget, which could only be met from such an exchange surplus. For example this year we had the unexpected return of Dr. Paul Anderson to provide for. There was a physics department deficit which you ask us to meet outside the budget. A readjustment in income from the Women's College left us about M.$7,500. short. And so on. We all are anxious that the budget be made to include every expenditure it should, and that constant care be exercised to avoid a habit of counting too much on an exchange surplus to clear off a lot of items that should have been cared for through regular channels, but even when these safeguards are used there must be a margin somewhere, either in a far larger contingent fund than your budget has ever shown or through special funds from such sources as gain on exchange. As we look toward next year we can already see more demands than can be met, even though a rate of 2.30 to 1 or better is maintained throughout the year. We do not know what the total cost of repairing the heating trenches and reinsulating the heating maind will finally be, but apparently this will be quite an expense, and it must be borne from special funds or from current sources of income. Thus far not a dollar of spæial funds for this purpose is in sight, and as you know we are still over a hundred thousand dollars gold short on the capital cost of the H.L.S.& W. system.

I find myself acting in a dual capacity in this matter. As Secretary I am striving to get the trustees to vote you the largest pos-

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sible budget. As Assistant Treasurer I am bound to agree that the action of the Finance Committee is the only one consistent with sound business practice. The Committee feels that the University has had some pretty narrow escapes from financial disaster during the last few years, and while still trusting in providence to see us through, don't want to tempt providence too far.

Mr. McBrier showed me a letter he wrote a few days ago in reply to your letter of May 7th. I told him jokingly that the letter was so characteristic of him that he need not take the time to sign it. Quite naturally he looks at all financial matters purely from the business standpoint and often has little patience with the teacher or his viewpoint. But we all know how wonderful a friend of Yenching he is, and how unstintedly he gives of his time, his thought, and his means. I wish we had a dozen more like him, not only in our Yenching Board but in all the other China college boards.

Cordially yours,

BAG/G

Enc.

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June 13, 1929

Dear Leighton:

see l. 5-16-29

Mr. Eldridge. After considerable difficulty in making connections, I finally managed to get Burgess and Eldridge together on the 7th. We had a very satisfactory conversation in which Mr. Eldridge asked Mr. Burgess many questions about conditions in China and the conversation inevitably took a trend which brought into prominence the vital necessity for a gradually increased number of trained teachers. This emphasis came about without the least premeditation and I am sure Mr. Eldridge did not feel that there was any effort to center his attention upon this particular aspect of the situation. He manifested the deepest interest and said that he must talk with us further. He invited us to dine with him on the 17th. I presume that he means at the home of Mrs. McLean, and that Mrs. McLean herself will be present, although he requested us to meet him at his office. In any case I got a very positive impression that Eldridge's interest in the idea of a School of Education was too much of a heart interest to be lightly put aside and that it would be only a matter of proper handling to reestablish securely everything which was for a time jeopardized. I intended to write you immediately about this conversation and ask you to say to Dr. Galt that I felt absolutely certain that we should secure an endowment fund for the School of Education a little later. Before, however, I managed to dictate this letter yours to me of May 16 arrived informing me of a fine letter received from Mr. Eldridge in which he reassures you regarding the intention of Mrs. McLean and himself. I think everything is working together in our favor. I feel very hopeful that the project will not need to be so long postponed as Mr. Eldridge may have felt when he wrote you. I think perhaps he did not quite realise at the time of writing you that it would not be necessary to supply the entire amount of money at one time. I believe you could work out a plan whereby you could get the necessary amount of money somewhat more promptly than in the scheme I submitted to Mr. Eldridge some months ago.

Padelford and Pershing. Your letter of May 16 with its reference to a letter received by you from Dr. Padelford crossed mine of May 4 informing you of my conversation with Dr. Padelford in which he had told me of his willingness to contribute towards the budget of the chair in Political Science to be occupied by Norman. I hope it is entirely clear to you from a later letter of mine that I took this matter up with Dr. Padelford immediately upon receipt of your later cablegram and that he wrote me quite definitely that it would not be practicable for Norman to consider

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an appointment for the coming Autumn as he had definitely obligated himself to Colgate University.

I am sorry there has, through force of circumstance, come about a conflict in a certain sense between our desire to secure Padelford on the one hand and our need to add a Princeton man to the staff on the other. The Princeton man about whom we cabled Edwards recently, asking whether his salary can be provided, Princeton-in-Peking will provide $20,000.00 next year to the Yenching Department, as young John Pershing, ~~is~~ a graduate of Princeton and of the Harvard Law School. He is a young man of the finest character and comes from an excellent and influential Princeton family. He is dissatisfied with an ordinary lawyer's life and wishes eagerly to get into something like teaching at Yenching. Burgess was very favorably impressed with him and Ex-Governor Sweet of Colorado greatly admires him. Burgess has felt that his training plus very considerable experience in actual Municipal affairs will qualify him well for teaching a Municipal Government. I do not know him personally. We do not have the feeling that he is quite so desirable an additional to the staff as Norman Padelford but his ~~availability~~ is quite different from Padelford's and a very urgent need to strengthen the Princeton element in the faculty has given Burgess the feeling that he should, if possible, secure the appointment of Pershing, especially now that Padelford is actually not available. Sidney Gamble feels it is necessary, just as strongly as Burgess. Only this need to strengthen the Princeton element in the faculty has been sufficient to convince Gamble that he ought to increase this in some way to send an additional American out.

I have just received from Garside an extract from your cablegram as follows:

> "We think you had better appoint teacher Political Sciences only on condition prepared to teach international relations or Municipal administration. Reply as soon as possible."

This seems to be in response to my cablegram to Edwards but it does not inform us whether the funds are available on the basis I stated to Edwards. I have just talked with Burgess and we both feel that I had better cable you again to make certain regarding the means of support for John Pershing.

I fear I cannot help very much in solving the problem of your budget cut to which you refer in this letter. I was present at the last meeting of the Finance Committee at which there was a very long discussion of your request for ~~them~~ to accept an offer of the guaranteed exchange rate for the whole year. No doubt Mr. Garside has already fully informed you about this meeting.

I am glad to have your precise information about the time of your sailing during the coming Autumn.

<u>Cultivation.</u> If Miss McCoy has not already mailed you a copy of our report ~~on~~ the recent meeting of the Finance Committee of cultivation efforts up to date, I will send one now. Certain special efforts we

already sent

are planning may have fruitful results. We are trying very hard to get the right introduction to Mr. Kresge. I have been told that an introduction from some socially influential person would make a very favorable impression on Mr. Kresge. After various inquiries we have fallen back upon his Pastor, Dr. Sockman, and I have written to ask him to secure just the right introduction for us.

Dr. Jenney had a very satisfactory fifteen minutes recently with Mr. Curtis in Philadelphia. On the advice of Mrs. Boyd he presented only the Journalism project as a beginning. Mr. Curtis expressed himself as entirely uninformed but friendly; asked what prominent publishers etc. knew of this and whether Dr. Finley knew about it; said he would talk to Dr. Finley at his office in New York in the near future. In order to insure the right introduction I have written Dr. Finley asking him for a letter to be addressed to you but to be used by me with Mr. Curtis. If we can interest Mr. Curtis in Journalism he may be of great value later in endowing a School of Journalism or we may interest him in some other more general need of the University.

Mihave as yet heard nothing from Miss Moore, Secretary to Mr. Harkness. I tried to get her by telephone a few days ago but failed. I shall telephone her before mailing this letter to you.

Dr. Jenney is now a trip to see certain important persons and I have promised to meet him in Detroit on the 20th where we intend jointly to do our best with Mrs. Hoobler and a group of relatives and friends. We hope to see that the $35,000.00 temporarily written in the will may either remain there or be donated for a dormitory, and that we may, in additiona, get another dormitory unit.

I send you herewith a speciment of a special dedication letter of appeal and pledge card. This letter is going to every person who has every contributed except those who gave within the past twelve months and a few other exceptions. We are not at the moment, however, including persons whose gifts in any year were dated later than September since we are trying to suggest the idea of annual gifts at a certain time of the year. The later givers will receive something like this letter later on. Letters are now mostly in the mail and we hope for some results. We cannot, however, expect very much since we have really rather thickened the skins of the people by our mailing list by too frequent peppering with the small shot of publicity and letters.

I have little by little gone carefully through a pamphlet by the Russell Sage Foundation listing all charitable foundations in America and describing the scope of their work. I have checked all those from which we might hope at all to receive assistance. I am now about to request printed matter from each of these particular groups It may be that we can so address our various requests that we may be able to get something from a good many of these foundations.

I recently had nominated to me as a field representative for Lingnaam University Dr. Franklin Ward who has been acting with the promotional work of the Presbyterian Church and has now become the Executive Secretary of the General Council. He manifested sufficient interest to

authorize me to write to a number of the most prominent Presbyterian clergymen inquiring about him. Their letters are uniformly and emphatically favorable except that in every case they expressed the hope that we will not draw him from his present work. We have at the present time one man working for Lingnan of an entirely different type and who has done some excellent work of a preparatory nature in part of the suburbs of New York City which I think will bear results when James Henry comes home in the Winter. I have a feeling, however, that if we could use Dr. Jenney, Dr. Franklin Ward and this other man, Mr. Bertholf, we could successfully conduct a joint campaign for Lingnan and Yenching and raise a large sum of money for the two institutions, especially if there should be time to coincide also with the effort for Princeton-in-Peking. Naturally it would be better if the entire group of China colleges could be worked together. In any case I cannot possibly agree with the point of view expressed both by Dr. Edmunds and Mr. Staub against the use of promotional travel representatives and in favor of the exclusive use of Presidents and staff members on furlough. First, it is entirely true that only few men on furlough are successful in raising money. Secondly, it is not fair to burden these men on furlough with so much of this load unless it is absolutely unavoidable. In the third place, I cannot believe that successful travel representatives are non-existent as Mr. Staub seems to think. Dr. Jenney has demonstrated a sufficient degree of success completely to justify the use of such a representative. I feel a great degree of confidence that Dr. Ward would do the same thing if we could secure him. The man now working for Lingnan is of an entirely different sort and has not secured money. But he has organized very successfully in preparing for the home-coming of Dr. Henry.

If we could get our office organization somewhat more successful than has been the case up to date I myself should like very much to be free to go away and do a part of the cultivation of the more important persons. Thus far this has been virtually impossible.

As I wrote you some time ago, the health of Mrs. Wannamaker requires that I go to Germany as early as possible. I have cancelled the first sailing for June 22 but am leaving on the 28th.

I hope you will get a little relief during the Summer from your constant work.

Cordially yours,

Assistant to the President

Dr. J. Leighton Stuart
Yenching University
Peping, China

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C O P Y.

June 14, 1929.

Rev. Phillip Swartz,
Union Church,
Honolulu,
Hawaii.

My dear Phil:

I am writing you well in advance regarding my plans for the coming autumn which are beginning to take fairly definite shape. We have our Formal Opening the latter part of September and about three weeks later I leave to attend the Institute of Pacific Relations in Kyoto, sailing from Yokohama by the "S.S. President Peirce" which is due at Honolulu on November 21. I should like very much to secure some financial results from people there if I can have your approval and assistance. I must also decide how long to stay. According to information I can secure here, if I leave for San Francisco I should have to wait until a Matson Line steamer leaves on December 4, or a Dollar Line the following day. I could, however, leave by a steamer of the former line on November 30 to Los Angeles. I should imagine that a week or nine days would be sufficient time for what I have in mind but am willing to stay longer, if you felt that it was necessary and worth while. You doubtless know how the people would be most abpt to respond to an appeal of this kind and if I carry out this plan I should like nothing better than to put the whole matter in your capable hands for the necessary preparation. I should also like while in the Islands to have some touch with the type of Chinese whose sons and daughters would be likely to come to Yenching. We have had several of these boys and girls who have seemed to enjoy themselves and have been a distinct asset in our student boyd and are desirous to feature this provision for overseas students. Please write me frankly on the whole matter and I shall stop off or not in the light of your advice.

With cordial regards to Mrs. Swartz,

Very sincerely yours,

(Signed) J. L. Stuart

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YENCHING

TRANSFER

YENCHING UNIVERSITY

June 17, 1929

Dr. J. Leighton Stuart
Yenching University
Peping West, China

My dear President Stuart:

We are now in receipt of information from Mr. Bradford B. Locke, Secretary of the Church Pension Fund giving us specific information as to the pension assessments due, under the schedule of his Church, on the account of Dr. Lawrence W. Faucett. Mr. Locke has written as follows:

" I have your letter of June 10th in regard to the Reverend Lawrence W. Faucett. As we understand the situation, eliminating such things as traveling expenses and other incidentals, the Reverend Mr. Faucett has been receiving a salary at the rate of $2060. a year plus living quarters. When a clergyman is supplied with living quarters rent free, the cash salary is considered as being increased by one-sixth in order to arrive at the assessment basis. A salary of $2060. plus living quarters would, therefore, result in an assessment basis of $2403.33 a year, upon which the monthly assessment is $15.02. The Reverend Mr. Faucett in one of his letters indicated that his salary began on April 1, 1927. Inasmuch as your letter of June 10th indicates that it began on July 1, 1927, perhaps you could verify this. Pending further information, we have entered his salary from April 1, 1927 and the assessments due on the above basis from April 1, 1927 through June 30, 1929 would be $428.05 including interest to date.

I further understand from your letter that beginning on July 1, 1929 his salary will be increased to $2230. plus living quarters. Adding one-sixth to the cash salary for living quarters would result in an assessment basis of $2601.67 upon which the monthly assessment will be $16.26.

I would appreciate it if you would be good enough to let me

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know what arrangements can be made for the payment of the pension assessments in behalf of the Reverend Mr. Faucett in order that his interests under the Fund may be properly protected."

You will note that the information which Mr. Locke had from Dr. Faucett as to the date on which his salary began with Yenching University differed from the statement which I had made in my letter due to the fact that we did not have specific information as to the date when Dr. Faucett's salary payments actually began, and we therefore assumed that his salary might have begun at the beginning of the fiscal year 1927-28.

As you will note from the enclosed copy of the letter written Mr. Locke today we have explained the inability of our office to take any definite action on this matter. We are enclosing at this time a copy of the Rules of the Church Pension Fund and also of the Brief Outline of the Church Pension Fund supplied us by Mr. Locke. We hope that this data will enable you on the field to adjust this matter satisfactorily.

If a copy of the original contract with Dr. Faucett has not already been mailed to us in response to my letter of May 3rd, may I ask that a copy of the supplementary agreement finally made with him be forwarded to us with a copy of the original contract?

Cordially yours,

KJL/EH
Enc.

P. S. We are enclosing herewith an additional copy of this letter and also of our letter to Mr. Locke with the thought that you may wish to furnish them to Dr. Faucett for his reference.

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June 19th, 1929.

President J. Leighton Stuart,
Yenching University,
Peping, China.

Dear Leighton:

Dr. and Mrs. Hoobler: I was planning definitely to leave here tomorrow afternoon for Detroit to join Dr. Jenney in a conference with Dr. and Mrs. Hoobler and another person connected with them with reference to the generous donation to Yenching. I have just had a long distance telephone call from Dr. Jenney who informs me that Mrs. Hoobler arrived from Paris only this morning and that Dr. Hoobler has requested that the conference be postponed until July 9th. I sincerely regret this. It renders impossible my participation since I must take advantage of the reservation I have for June 28th as I have previously written you. I feel that the situation in Detroit is extremely promising. While regretting that I cannot have the pleasure of assisting Dr. Jenney as he very earnestly desired me to do, I am confident that he will succeed in getting the generous gift from the group of friends he is to interview.

Mrs. Mc Lean and Mr. Eldridge: Burgess and I had dinner last evening at the home of Mrs. Mc Lean. Mr. Eldridge drove us from his office to the home of Mrs. Mc Lean. There were two other ladies present at dinner, one apparently a niece of Mrs. Mc Lean and the other possibly her sister in law. We had a delightful evening. It was our first acquaintance with Mrs. Mc Lean and I was much impressed with her keenness and liberality.

We avoided any reference whatever to the raising of funds. I know you would not have wished us to refer to this topic at the present time. The whole attitude of Mrs. Mc Lean and Mr. Eldridge, combined with what you have written regarding the letter from Mr. Eldridge to yourself, indicates that the endowment of the School of Educationsis practically a certainty. Both Mrs. Mc Lean and Mr. Eldridge were so much alive to conditions and changes in China that I am confident it will give

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them great satisfaction to carry out this project even earlier than seems probable from the letter you received from Mr. Eldridge. Please give me the pleasure of knowing you are passing on this word to Professor Galt.

Result of appeal by mail: There is little more of a financial nature to report to you. The total result thus far of the drafted letter of which I sent you a copy with my last note and which we have mailed to most persons who have ever contributed to the University, has been about $600.00 in new pledges. I hope that in the course of the next week, a good many additional pledges may come in. While this abundantly justifies the effort in itself, stil the relative smallness of the returns indicates that this list of contributors is pretty well hardened to appeals by mail. As we all thoroughly understand, we must find new friends and renew personal contacts with old friends if we are to receive large amounts of money. Of course, after all we depend upon the relatively small number of persons who can give in five figures and more.

Attendance at formal opening: I have just been over the file of correspondence regarding attendance at the formal opening and have dictated ten or twelve letters to persons whom it seemed still possible to persuade to go. The number definitely or almost definitely committed is still very small. There is relatively little travel to China. The anticipation of probable fighting in Northern China in the coming months, does not add to the attraction of that journey. I decided, however, after a conference with Miss Schooley of the World Acquaintance Tours, who has been handling this matter for us, that I would send out one more urgent invitation to all our list of contributors of $500.00 and more. Many persons decide such matters very late. We may possibly get a few more acceptances.

Pershing and Padelford: I am greatly disappointed to have a telegram from Mr. John Pershing stating that it is impossible for him to go to Peping this Autumn. He is deeply interested and hopes the opportunity may remain open but is unable to wind up his affairs and get rid of his home without more time at his disposal. I believe we should follow up Pershing and eventually get him as a Princeton man.

The failure to secure him now has led me to make one more attempt to land Padelford. I have telegraphed him today to ask him if it is at all possible to secure his release from Colgate University for the coming Autumn. I fear there is not much prospect.

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Exchange rate and admissions to Harvard: I am holding a cablegram to you regarding Pershing and also regarding the rate of exchange on the Princeton and the L. S. R. M. appropriation hoping I may be able to include in the same message news regarding Padelford. I must include also an inquiry regarding Tsai. We have no information in this office regarding this student and William Hung is not able to inform us at all. We have requested admission at Harvard for the other student named together with Tsai in your cablegram. If we fail at Harvard, we shall try the other institutions mentioned.

I believe there is nothing further to report at the moment.

Cordially yours,

ODW:EB.

0807

燕京大學
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

Rch 7/24/29

YENCHING

(9)

June 21, 1929.

TRANSFER

Mr. B.A. Garside,
150 Fifth Avenue,
New York City.

Dear Mr. Garside:

I have received recently quite a number of letters from you but most of the items have either been cleared in other ways or do not require comment at this time. I note the possibility of your coming to our Formal Opening and needless to say we shall be delighted to have you here. In the rush before our Commencement I only want to make a few comments.

(Hospital)

Residence for Vernon Nash. He has arrived and the plans for his house are under consideration. We have noted the references to this matter in correspondence with New York and shall try to find a solution that satisfies the various elements of the case.

Campus Improvement Funds. We have also noted the disapproval by the Finance Committee of certain items for which this fund was used as described under minute F-2590. On the other hand, the fund given by Mrs. Marmon to which I understand another $10,000 has been added, was specified by her to be used for whatever purpose seemed to me to be most appropriate. I suggested to her that it be a fund for campus improvement and she replied approving entirely but reiterating that I would be free to use it as I thought best. I have determined to take no advantage of this wish of Mrs. Marmon's beyond suggesting to the Grounds and Buildings and Landscaping Committees certain pressing needs that might appropriately be regarded as coming within the general scope of campus improvement. The painting of the Library is almost essential in view of the fact

made note for Finance Committee 7/24/29

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0808

that one or two of the sisters who gave it will be at the Formal Opening, to say nothing of the desirability of not leaving this one building unpainted at such an occasion. No fund has been suggested from any other source that could now or at any subsequent time be used for this purpose. The purchase of the additional land is also a clear case of campus improvement to anyone who will study the details. The committees referred to and I myself are as anxious as any of you can be that our campus be landscaped and put in proper shape with no diversion of any part of this fund even for more or less related projects. I hope, therefore, that the Trustees will allow us to go on using it within the spirit of the purpose named and in the confidence that we out here will do our utmost to get the maximum value from this fund for the general purpose intended. //

Contribution to Financial Campaign of the Christian Colleges. Under the heading T-2545 I note that we are obligated to contribute G$4,470 for this purpose during the coming fiscal year. I feel compelled at least to raise a question if not to make a definite request that this money be held for only conditional appropriation to the purposes named. It is only my sympathy with the general purpose and my active efforts over years to bring it about that keep me from using stronger language. My honest judgment is that there seems now to be almost no hope of such a correlation out here as would justify the united campaign toward which many of us have been working. I do not see any likelihood of any of the East China Colleges coming together on a basis that would seem to well informed officers of foundations like the Rockefeller worthy of approval. There is absolutely no advantage to our own institution in such a campaign and having shown our readiness over a period of years to cooperate and to sympathize, I feel that the time has come when this claim has ceased, at least until more progress has been made in the East China group and elsewhere. I, therefore, ask that this matter be brought to the attention of the committee concerned. In view of the unexpected shortage we have from Hall Estate interests and the acute issue between the Trustees and ourselves over the rate of exchange which is resulting in such serious budget problems to us here, here is one economy that might be effected without real loss to any larger interests.

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0809

made note for a letter 7/22/29 no let W.K. 7/22/29

International Congress of Universities. We suggest that Mr. William Hung be requested by the Trustees to represent Yenching at the Congress to be held in Havana during February of next year. If Mr. Hung does not care to accept, the Trustees may have some other suitable representative who could make the trip from New York or nearby without heavy expense.

Insurance payments for Mr. E.O. Wilson. I inclose a copy of a letter which explains itself and would ask that this matter be attended to in the New York office.

Very sincerely yours,

J. Leighton Stuart

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燕京大學
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

June 21, 1929.

Mr. O.D. Wannamaker,
Office of Yenching University,
150 Fifth Avenue,
New York City.

My dear Olin:

I am inclosing a letter to Phil. Swartz which explains itself and am writing to Jenney encouraging the idea of his meeting me on the Pacific Coast so that we can get to work at once on the extremely important matter of matching the Rockefeller pledge. This and the Women's College endowment fund seem to me to be the most important objectives for my approaching trip, except of course, the Princeton endowment effort. I could work at the two former with Jenney before the Christmas holidays, and it ought to be feasible to carry these along with the Princeton campaign for the remainder of my stay. I am much interested in the various items of news but shall not comment on these now as I am extremely busy in getting ready for the Commencement functions, almost immediately after which I have to attend a meeting of the China Foundation Board of Trustees in Tientsin and go from there to Shanghai. I appreciate your efforts to get Jenney out here and still feel that it would have been a wiser thing to do. On the whole there is much ground for encouragement in what is taking place in our financial efforts and the the prospects for the future are bright.

Vincent writes that he does not intend to come back to us at the charges of himself and wife nor to our Department of Leather Tanning, but that he is interested in some sort of Bureau for adapting western science to the industrial needs of China. I am rather skeptical about our going into something new and especially with so many unfinished and unprovided for projects, and also of Vincent's fitness for this special enterprise. He apparently thinks that Jenney can secure a special grant

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0812

from some foundation for such a purpose. This is encouraging if true and ought not to be allowed to go by default. On the other hand Jenney's time could be used more effectively for the various really pressing requirements that we have as outlined in previous letters and I would deprecate much energy or time put into this or the diverting of funds to it that could be any possibility be used for more immediate needed purposes.

Very sincerely yours,

J. Keighton Stuart

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0813

Copy for Mr. Wannamaker.

June 21, 1929.

Dr. J. Leighton Stuart,
Yenching University,
Peking, West, China.

My dear Dr. Stuart:

On at least three occasions Dr. Jenney has come to my office and requested me to talk over with you when I see you the plans for a campaign which he wishes to carry out with you when you arrive. Inasmuch as we will be such a long time on the way to China, stopping a week in Honolulu and a month in Japan and approximately a week in Korea, I thought it best to write you .

In all probability Mr. Wannamaker will practically duplicate this letter and it is quite possible Dr. Jenney may have written you directly, but in order to carry out his desire and in order to set before you his ideas of operation when you arrive, I write as follows:

He wishes first that you write or cable him when you wish to start the campaign. His suggestion is that you first go to Boston as early as possible.

After the Boston trip, that you go to Detroit to see a few people, spending about one week there. This he says will not be the regular Detroit campaign but will be a preliminary to the campaign and for the purpose of interviewing a select number. He says he has the Detroit situation well in hand.

About the last week in October or the first week in November he would like to spend about three weeks in Philadelphia and Pennsylvania, even possibly including Pittsburgh.

Then, as for the Pacific Coast, he thinks that two months can be profitably spent out there during January and February.

I took notes of his suggestions to me and am passing them on to you as he gave them to me.

Dr. Jenney is very enthusiastic and has really done some excellent work. He certainly has wonderful courage, persistence and adaptability

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and we think very highly indeed of him in this office. I assume Mr. Wanamaker keeps you acquainted with the progress of the campaign.

While we have not secured as much money as we desire to apply to certain specific objectives which are in urgent need of funds, Dr. Jenny has on the other hand secured considerable amounts for other specific objectives, and on the whole I think he has done a wonderful piece of work during and particularly since the last campaign.

I think it would be well for you to write Dr. Jenney direct, giving him your views and the date when you will be here to begin work.

Very sincerely yours,

E M McB

EMMcB:A

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0815

TRANSFER

Yenching University

June 24, 1929

President J.Leighton Stuart,
Yenching University,
Peping, China.

My dear Dr.Stuart:

I am enclosing herewith a confirmation copy of a cablegram we sent you on June 22, and also a cablegram we are sending today. We received this morning your cablegram of June 24 which we have decoded as follows:

"BOARD OF MANAGERS ANNUAL MEETING UNANIMOUSLY STRONGLY RECOMMEND YOU TO AUTHORIZE CONTRACT RATE OF EXCHANGE FOR ONE YEAR. WOULD BE GREATLY TO OUR ADVANTAGE. DO NOT SEE ANY OBJECTION. WILL YOU RECONSIDER THE MATTER? THERE WILL BE DIFFICULTY IN REDUCING EXPENSES AT THE VERY BEGINNING FISCAL OR BUDGET YEAR. YOUR REFUSAL LIKELY TO CAUSE GREAT EMBARRASSMENT. ALTOGETHER UNNECESSARY TO THE BEST OF OUR JUDGMENT. PLEASE TELEGRAPH DEFINITE ANSWER IMMEDIATELY. TSAI WEN HSI, ACCORDING TO THE RECORD, GOOD.

Immediately after receiving your cablegram this morning I telephoned to Mr.Franklin Warner, read the message to him and asked whether we should call another meeting of the Executive Committee to reconsider the action taken on Wednesday of last week. Mr.Warner stated that, inasmuch as the whole question of a contract rate of exchange has been gone into very carefully, first by the Budget Committee, then by the full Board of Trustees, then by the Finance Committee, and finally by the Executive Committee, and since on each occasion full discussion has been given to all the factors involved, and the correspondence from the field has been read and carefully weighed, he did not believe that another meeting of the Executive Committee would change in any way the decision already reached. He stated that his own personal convictions strongly favored adhering to the original decisions of the Board of Trustees. He instructed me, however, to communicate this cablegram to all the other members of the Executive Committee who could be reached, and to ask them whether they favored another meeting of the Executive Committee to reconsider the matter. Accordingly, I telephoned the cablegram to Mr.Earnest Evans, Mr.McBrier, Dr.Scott and Dr.Warnshuis, the other four members of the Executive Committee who were present on last Wednesday, and the only other members of the Executive Committee now in the city. In each case I tried to present the

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cablegram in as sympathetic a way as possible and to secure the frank and unbiased opinion of the one to whom I was reporting it. Each member of the Committee stated on his own initiative that he felt that a second meeting of the Committee would not result in any change whatever in the action previously taken. Each member also stated that while he was very reluctant to oppose any recommendation coming from the President of the University or the Board of Managers, he personally felt very strongly that the actions taken by the Board of Trustees in April were wise and should be adhered to. One or two members of the Committee spoke rather vigorously, as you may well imagine.

In accordance with the views expressed by these members of the Executive Committee, we are today sending the cablegram of which a confirmation copy is attached. My letters to you under date of June 15 set forth at length the factors which have led the Board of Trustees and its various committees to adhere to the basic rate of exchange of 2.10 to 1 for use in the 1929-30 budget. I need not repeat that discussion at this point. I do most earnestly wish to assure you, however, that everyone on the Board of Trustees is anxious to take whatever action is for the best interests, both present and future, of Yenching University. I think their decision is not based on any misapprehension of the situation or any lack of understanding of just what a contract rate of exchange involves. It seems to be rather one of those instances - fortunately very rare - where the Trustees frankly disagree with the policy recommended by the field.

Of one thing you may be quite sure; no matter how favorable the rate of exchange during the coming year, or how much or how little gain there will be above 2.10 to 1, the interests of the University on the field will ultimately profit therefrom. Where the field obviously considers the very pressing needs of the budget for 1929-30 as the most urgent claim of the University finances at the present time, the Trustees are frankly considering the very special needs, present and prospective, to which we have referred in previous correspondence and which have been mentioned briefly in the minutes of the meetings which have passed on the matter of the rate of exchange for next year.

I find that some of our Trustees have a tendency to deplore quite strongly the fact that, even with a considerably larger available income than before, the University is still finding difficulty in keeping its expenditures for 1929-30 within the limitations of its prospective receipts. They are eager to see the University grow and welcome the abundant evidences we have of the ever expanding service Yenching is performing. They feel, however, that this growth will go forward more normally, and the future of the institution will best be safeguarded if we keep well within our available resources from year to year rather than ~~to~~ be continually overexpending and finding ourselves constantly surrounded by financial difficulties.

Very cordially yours,

BAG-H

Enc.

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燕京大學
YENCHING UNIVERSITY
PEKING, CHINA.

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

Ack 7/24/29

June 27, 1929.

Mr. B.A. Garside,
150 Fifth Avenue,
New York City.

TRANSFER

Dear Mr. Garside:

Commencement Exercises are just over and I am sending you under separate cover today some of the documents issued in connection with the events. The Board of Managers met on Saturday morning and you will find the minutes of the meeting together with the complete set of the reports presented. We do not plan to have these annual reports printed as we did for many years, but to follow the procedure of last year which was to have them summarized and issued as a little descriptive volume. This will be prepared during the summer and will not be ready for issue until the autumn at which time we will send you fifty or one hundred copies. We have not on hand at the moment sufficient copies of the minutes and reports for all members of the Board of Trustees but will have the mimeograph office run off more copies and will send these extra copies in a few days.

You will also find a copy of a report on landscaping which has been sent to Mrs. Marmon with some of our more recent photographs. It has also been sent to Mrs. Judd and Mr. Murphy.

I am also sending the programs for the Commencement Exercises, enough copies for the Trustees if you wish to distribute them.

Also a copy of each of our last two cables sent you and an extra copy of the Annual Report to the Trustees of the University to the New York State Education Department, one copy of which has already been sent you and which you are expected to send direct to the Department. As requested in your letter we have not filled out Item 8.

The Commencement Exercises went off very pleasantly, and everyone here feels that a very successful year has been closed. The President is leaving tomorrow for meetings in Tientsin and Shanghai. The Summer School begins on July first for which over 150 students have registered.

Very sincerely yours,

Alice L. Hague

Wenc.

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YENCHING

TRANSFER

Yenching University

June 27, 1929

VIA SIBERIA

Dr. J. Leighton Stuart,
Yenching University
Peping, China.

My dear Dr.Stuart:

We attach hereto a copy of the minutes of the meeting of the Executive Committee held on June 19.

Future Relationship of Dr.Luce. The Executive Committee gave very sympathetic consideration to the suggestion appearing in your letter of April 18 regarding Dr.Harry Luce. The Committee clearly recognizes the splendid service Dr.Luce has rendered to Yenching in the past and his continued value to the institution in keeping the loyalty of numerous friends of Yenching who have been won through his efforts. The Committee also recognizes that any future relationship of Dr.Luce should be primarily with the American interests of the University rather than with the field administration. How this relationship can best be effected is a matter on which the Committee did not reach a wholly satisfactory conclusion. It was the general feeling that such a relationship should be primarily honorary rather than active. If Dr.Luce is to have an honorary administrative title such as "Vice President Emeritus" or "Honorary Vice President" the initiative must, in accordance with the Constitution of the University, come from the Board of Managers. We can be confident that the Board of Trustees will heartily approve any recommendations the Managers may see fit to make.

The Committee discussed very briefly the other possible alternative - that of giving Dr.Luce some title linking him directly with the promotional work here in America, such, for example, as "Honorary Executive Secretary". The Committee agreed, however, that this would not be a practical procedure because it would place Dr.Luce, Mr.Wannamaker and Dr.Jenney all in rather unsatisfactory positions.

Request for approval of exchange contract. I wrote you at length on June 24 in regard to the action of the Executive Committee so will not repeat what I said at that time. Perhaps I should explain a little more fully, however, just what is our understanding of the present status. The Trustees on April 11, by action T-2554, defined their contribution toward the 1929-30 budget as Mex.$248,893.00 as itemized by the Budget Committee on April 10. You will note that this tabulation by the Budget Committee covers only the general funds which are received by the Trustees from Mission Boards, endowment and miscellaneous special gifts,

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and does not include the contributions of Mission Boards in personnel, nor the contributions of such organizations as the China Medical Board, the Laura Spelman Rockefeller Memorial, Princeton-in-Peking, the China Famine Fund Commission, and the Harvard-Yenching Institute (for postgraduate work). It is our understanding, therefore, that the adoption of the 2.10 to 1 rate of exchange and the disapproval of any contract with a banking institution applies only to this Mex.$248,893.00 for which the Board of Trustees assumes responsibility. The gifts from the organizations listed above, with the exception of two, are stated in Mexican figures anyway so the rate of exchange does not enter in. However, the Laura Spelman Rockefeller grant for next year is G$25,000.00, and the Princeton-in-Peking appropriation is also stated in a gold figure. As far as the Laura Spelman Rockefeller money and the Princeton-in-Peking funds are concerned, the field is, of course, at perfect liberty to take whatever measures it feels will yield the largest Mexican proceeds from the gold amounts available. Whether you get more or less than 2.10 to 1 does not directly interest the Trustees since they are expected to transmit the entire amount of these gifts to the field for the specific work for which they are designated. This position is implied, I believe, in action T-2555 where the Board of Trustees suggests to the field that the expenditures of the School of Applied Sciences must be so reduced as not to exceed the receipts for this school.

In arriving at its estimate of Mex.$248,893.00 as income from the Board of Trustees, the Budget Committee listed under special gifts only the Gold $1,800.00 we have been receiving from year to year for William Hung's salary. Since the budget was drawn up, however, we have learned that Dr.Coffin plans to continue next year his annual contribution of Gold $1,800.00 for a salary in the School of Theology. We will add this $1,800.00 of Dr.Coffin to the estimate of $248,893.00. This, you will note, is a somewhat different treatment from what we used in 1928-29, due to the fact that for this year the Trustees assumed obligation for something over G$4,000.00 more than they were able to count on as assured income when the budget was adopted. The Finance Committee, therefore, took the stand that any additional special gifts up to this $4,000.00 plus, which the Trustees had underwritten, should be applied to this shortage, and only any surplus additional gifts beyond that amount should be sent out in addition to the original budget estimates.

In this same connection there may, of course, be some question as to our securing next year the special gifts amounting to G$1,800.00 for William Hung's salary. Since he is to be in Cambridge and his salary is to be borne for the year by the Harvard-Yenching Institute, some of the young women who have been contributing to his support at Yenching may wish to omit their contribution next year. We will, of course, not raise this question with them, and if they initiate such a suggestion, will explain to them that, although Mr.Hung is away next year, his work at Yenching must go on and their contributions are as much needed as before. Of course, the technical difficulty might be met by having the University continue to pay Mr.Hung's salary and have the Harvard-Yenching Institute reimburse us for this amount, but I hardly think that this round-about procedure will be necessary.

<u>McBrier Foundation for Biblical instruction and Christian work</u>. I know you will be glad to see this formal approval by the Executive Committee of the resolutions in regard to the McBrier Foundation.

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We append Mr.McBrier's letter in which he states just how the details of turning over this fund will be handled. Probably he has already communicated the details of this transfer to you.

The Committee urged Mr.McBrier to accept a position on the Committee of Three which is being set up to see that the terms and conditions of the McBrier Foundation are fulfilled. Mr.McBrier desires, however, to refrain from active participation on the Committee and states that he does not wish to dominate in any way its work or its decisions. I am sure the field will feel that in Dr.Scott, Dr.Eric North and Mr.Gamble we have a committee that will give the most sympathetic and most intelligent attention to all matters affecting the McBrier Foundation.

Proposed appointment of Rev.J.V.Martin. Soon after receiving your letter of April 18 I got in touch with Mr.Cartwright of the Methodist Board to see whether he had received any word either from China or from Japan in regard to the proposed transfer of Mr.Martin to Yenching. I found that he had evidently received correspondence both from Japan and from China in regard to the matter. From what he said I gather that the Japanese Mission is quite reluctant to have Mr.Martin leave, not only because he is a valuable worker, but because of his having mastered the Japanese language, they feel it would be rather wasteful of his preparation for him to transfer to work in China where he would be engaged in teaching English. So far as we are able to judge, the attitude of the Methodist Board at the present time is rather unfavorable. Since I had very little information to give either to Mr.Cartwright or to the Executive Committee, it seemed wisest to let the matter rest for the present until further information reaches us or until the North China Mission of the Methodist Board is able to make a stronger presentation of the need for this change.

Since it appears that mail via Siberia goes more rapidly than that via the Pacific, particularly when China mail is closing a few days ahead, we are sending the original of this letter via Siberia. I am, however, sending a duplicate copy across the Pacific in case Siberian mail is in some way delayed.

Very cordially yours,

BAG-H

Enc.

CC: Dr.Galt
via Pacific

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0822

June 27, 1929

Dear Leighton:

My boat sails at 1 A.M. tomorrow instead of twelve hours later, as I supposed - one day less for me to bring things up-to-date. Still I believe everything is in excellent shape. I really do not know anything of importance that will suffer at all from my being away from the office just now.

The letter sent out over the facsimile signature of Mr. Warner of which we sent you a specimen copy, has brought in a total of cash and pledges of $3,625.00. I hope somewhat more will come in in the next few days. This is on thw whole rather gratifying, considering the season of the year and the fact that the same people received at least four appeals during the last campaign. The encouraging thing is that this begins our effort to secure "repeaters" - friends who will give moderate amounts frequently or annually. If we can push that list of contributors up to $10,000 or $15,000 a year regularly, it will be a very important source of income.

I am very sorry you are having a difficult struggle with the budget and rather regret that the Finance Committee adopts such a rigid policy in regard to the matter. I am glad to have been able to cable that the awards from the L.S.R.M. and from Princeton-in-Peking being in gold can be expended entirely during the current budget year so that you can get the maximum amount of silver obtainable from those two elements in the budget.

Burgess is lecturing for an extremely important national sociological conference in San Francisco. He will make very useful contacts at this gathering and secure a certain kind of endorsement which will help us later. I have just written him an urgent letter, stating that from this time on I think we had better almost ignore lecture possibilities and buckle down to the dreay job of actually asking for cash. I have just dictated a complete statement of the P-in-P work similar in general form to the statements regarding Yenching University and Lingnan University respectively - all of these preparatory to our autumn and winter effort.

Mr. Doremus, holding an important position in the Dupont Company to whom I was introduced by Mr. Chevalier, warmed up quite noticeably during our conversation and undertook to show the printed proof of our famous statement prepared last year regarding applied economics to a very wealthy man of his acquaintance. He has since written that the gentleman is inaccessible during the summer vacation but that he, Doremus, will be glad to help in the autumn. I believe

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0823

that this is a very useful contact for you to follow up. I am sure, however, that Mr. Edgerton Parsons will be able to bring you face to face with Dillon.

Jenney has planned for most of the summer what seems to be worthwhile visits. He has asked Burgess to go with him into Maine though it is not yet certain whether Burgess will do this.

Miss McCoy and I have at last, many weeks after the unfortunate loss of Mrs. Britton, secured an assistant office secretary who promises to be highly efficient. We shall be ready for your dictation when you come.

Should you, for any reason, wish to communicate with me direct up to the first third of September, the mail address will be:

Bei Frau Dr. Unger
Werastrasse 13
Stuttgart, Germany

Cable address need only use the following words:

Wannamaker Bei Unger
Werastrasse 13

Nothing further occurs to me at the moment. I am sorry to be away from the office so long but we shall have to double our efforts in the autumn to catch up.

With every good wish,

Cordially yours,

Dr. J. Leighton Stuart
Yenching University
Peping, China

ODW:LM

3 5 6 5 4 8 6
0824

INDEXED

TRANSFER

Yenching

July 8, 1929

Dr. J. Leighton Stuart,
Yenching University,
Peping, China.

My dear Dr. Stuart,

We enclose herewith a confirmation copy of the cablegram sent you this afternoon.

The first part of the cablegram is in regard to Chang Hou Hsien. I enclose a copy of the letter we are today writing the Department of State asking them to forward to Tientsin the information given us by Oberlin and Dartmouth. I trust the Department will send this forward at once and that Mr. Chang will be able to come to the States this fall.

Incidentally, we have forwarded to Cornell your request regarding Gideon Lew, but have not had a reply. We should hear within a few days at most, and I will then cable.

The second part of the cablegram deals with Mr. and Mrs. K. A. Wee. Mr. Wee tells me that if no unexpected obstacle is encountered he will finish up the work for his Ph.D. by the end of this month, and will be able to sail early in August. He is extremely anxious to return to Peping by way of Singapore, in order that he may visit his parents and present Mrs. Wee. He also wishes to stop for about a fortnight in Shanghai to visit Mrs. Wee's people and to pay his respects to the memory of her mother, who died a few months ago. Mr. Wee estimates that this method of travel to Peking will cost about $600. gold each. Our regular allowance for members of the Yenching staff returning by an indirect route is G.$525. and the usual procedure is for the staff member to pay any excess from personal funds. Poor K. A. seems to be hard put for cash, as is his chronic state, and states that he cannot make the journey by Singapore unless the University is willing to allow up to G.$600. each. Mr. Wee has also asked whether the University will grant him any outfit allowance, as would be done in the case of missionary appointees. This too I feel must be referred to the field for decision. We are anxious to look after K. A. in as cordial and sympathetic a way as we can, but recognize that the financial interests of the University must be safeguarded, and that any instructions as to disbursements beyond those already approved must come from the field.

I am writing to Dr. Galt as to the last item in the cablegram.

Cordially

BAG/G Enc.

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0825

INDEXED

TRANSFER

Yenching University

July 8, 1929

President J.Leighton Stuart,
Yenching University,
Peping, China.

My dear Dr.Stuart:

About ten days ago Mr.Wannamaker and I had a conversation with Mr.Dwight H.Day in regard to a possible memorial on the Yenching campus to Dr.Francis Jenks Hall. Dr.Hall, as you know, was a medical missionary under the Presbyterian Board who died in Peping about twenty-five years ago. I am sure you have fuller information with regard to his life and work than either Mr.Wannamaker or I possess.

Mr.Day's first suggestion was that possibly some building already erected on the Yenching Campus might be named in honor of Dr.Hall. However, when Mr.Wannamaker and I went over with Mr.Day an architect's plan of the buildings erected or in process of erection on the campus it soon became obvious that none of the present buildings are available for such a memorial. We, therefore, asked Mr.Day whether he might be able to help in enlisting the support of friends of Dr.Hall and of Yenching in the erection of some of the buildings now projected. In particular we discussed with him the remaining units of the Lake Front Dormitory group. We showed him detailed plans for Units C, D and E and stated that each of these units would cost around G$30,000 to G$35,000. Mr.Day said that he did not think he could secure the entire amount required to erect one of these units, but thought that he might be able to secure gifts to total about G$10,000. Since in the campaign of 1928 we received undesignated gifts payable during the next few years, which have been assigned to provide for the erection of these Lake Front Dormitory units, we stated to Mr.Day that it might be acceptable to the Finance Committee here, and to the authorities on the field, to supplement teh thousand dollars in gifts specifically designated for a Francis Jenks Hall Memorial dormitory with whatever amount of undesignated funds would be necessary to complete one of the central units of the Lake Front Dormitory group. Mr.Day stated that he thought this would be a very good solution and also pointed out that a number of those who gave pledges in the 1928 campaign would be very happy to see their money used for such a memorial as this.

Mr.Day was very anxious that we secure your opinion of these proposals before anything definite is undertaken. Do you agree in general with Mr.Day's proposal that there be a Francis Jenks Hall Memorial building on the Yenching campus? Do you agree that one of the Lake Front Dormitory units might be so designated? And, lastly, do you think it a

feasible plan to encourage Mr.Day to secure about ten thousand dollars in new money which will be supplemented by undesignated pledges of the 1928 campaign in such amount as is needed to complete one of the units of the Lake Front Dormitory group? Haveyou any other suggestions which we might pass on to Mr.Day in regard to the matter?

It is possible that very little definite progress will be made on this proposal before you come to America in the autumn. If you prefer, we might postpone the whole matter until then. I think, however, it will be well for us to take such preliminary steps as we can in the meantime in order to retain, and if possible, strengthen Mr.Day's interest in this undertaking.

Very cordially yours,

BAG-H

CC: Promotional Office

3 5 6 5 4 8 6

0827

July 10, 1929

Dear Dr. Stuart:

I have just returned this morning from a trip to Chicago, stopping on my way out at Albany, Utica, Syracuse, Rochester, Buffalo, Cleveland, and on my return at Detroit. There are three or four things that are in my mind to write you that I think are very important.

First of all, I had an appointment with Dr. Hoobler on yesterday, July 9th. When I went to his office at the hour designated, he told me that Mr. Sibley had been unexpectedly called out of town a few days before on a very important business trip and that Mrs. Hoobler was also away on account of the excessive heat. Therefore, we could not reach a final conclusion relative to the dormitory that Mrs. Hoobler and Mr. Sibley anticipate building at Yenching as a memorial to their mother. I have full confidence, however, to believe that this will be speedily arranged in the fall. I think it is only a matter of getting them together and settling the details. Of course, I was disappointed in not settling it yesterday, but circumstances intervened, over which I had no control.

The second thing I wish to emphasize, is the necessity in my mind , of paying a great deal of attention to Mrs. Blair when she is visiting Peking at the Dedication ceremony. She is a most interesting person, and like other people, has her peculiarities. From a religious point of view, she is a Swedenborgen. She knows nothing about it, but rather likes to argue as to what it might mean. I would advise that it be passed along the line, while she is at Peking, that silence and common consent be given to anything that she may say from a religious point of view. I have found this to be the best method with Mrs. Blair. I have talked with Mrs. Blair very recently and suggested to her that when she is at the University, she find some object into which she would like to put several hundred thousand dollars, if not now, by way of an annuity scheme at her death. I have also suggested to her that she think in terms of endowing professorships like Dr. Lew, Hung and Dr. Shu.

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0828

I am exceedingly anxious that in your very fine way of approach to a woman of this disposition, you talk with her, carrying out these suggestions especially the emphasis of a large gift in her will. I would advise that you do it on your own without reference to myself, Dr. Lew, or any one else, asking Dr. Lew to help you, and if needed, Dr. McBrier, with whom I have talked about Mrs. Blair, and who understands her case.

The third thing I wish to stress, is that if I were you, I would tell Miss Berry of Detroit, Mich. and Pasadena, Cal. that the $6,000 she gave me to endow the library, was a very fine gift, but that the gift in your opinion, should be increased by at least another $6,000, and ask her if she would not be willing to work out such a plan with her sisters.

The fourth thing I wish to call to your attention is this- Part of it I have previously written you. I can set up for you that area of the Pacific Coast, I am sure, very effectively beginning about January 1, 1930. I would suggest that starting at Seattle and going South, we might get the winter tourists while they are in residence at Santa Barbara, Pasadena and other places. I am confident that we can obtain a good bit of money and in the early part of next year.

In my opinion, Philadelphia is very profitable to us, especially from the standpoint of the Women's College, with Mrs. Boyd's deep interest there and when you return to the United States, with my friends, and the money that Mrs. Boyd has and your influence, I feel quite confident that we can finish the hundred thousand dollar endowment for the Women's College, started by Mrs. Gillespie. Of course, you understand that Mrs. Gillespie told me that if the endowment reached a certain point, she would be glad to have you call again on her to finish it.

The fifth thing is this- I think we should go to Detroit for several days, spending at least two Sundays there, seeking admission to such churches as will have us, then following out every contact that we know. Detroit has a great deal of wealth, and I believe it is very superior in its possible response to our appeal, as to what Cleveland is, for instance. I do not know of anything more.

I suppose you are having your rest now. I hope so. I go shortly for a few days in the woods in New Hampshire and Maine, for I believe that is the best way for me to take a vacation. I constantly meet people and get weary with them, and I am desirous of returning to my work next fall with enthusiasm and physical vigor.

I hope you have a great time at the Dedication. I should be glad to hear from you relative to anything that you have in your mind and I am looking forward with great hope and expectancy to your return to the States and the things we may be enabled to accomplish for Yenching University.

3 5 6 5 4 8 6 0829

J.L.S.....#3 July 10,1929.

I had a nice letter from Mr. Nash the other day written me en route to China. Give to him my best regard and tell him I am still working on his journalistic project and that I have confidence to be lieve that we will receive money and gifts as we go along.

With very best wishes for your health, I am

Most sincerely yours,

Executive Secretary

CEJ:KK

Dr. J. L. Stuart
Yenching University
Peping, China

3 5 6 5 4 8 6

0830

YENCHING

INDEX

TRANSFER

Yenching University

July 10, 1929

AIR MAIL

Dr. J. Leighton Stuart,
Yenching University,
Peping, China.

My dear Dr.Stuart:

After sending several inquiries to Mr.F.B.Wallace as to his desires for the English wording on the tablet to be placed in Bashford Administration Building, we have finally received from him the letter of which I enclose a copy herewith.

In accordance with Mr.Wallace's suggestions, I have today cabled you in plain language his suggested wording for the tablet, changing the position of the words "these grounds" so as to make them fit in more smoothly.

Obviously Mr.Wallace does not require that the wording adopted shall follow exactly his suggestion, so I am sure he would not object if you see fit to alter it somewhat.

Very cordially yours,

BAG-H

Enc.

CC: Promotional Office

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0831

YENCHING

TRANSFER

Yenching University

July 12, 1929

Dr.J.Leighton Stuart,
Yenching University,
Peping, China.

My dear Dr.Stuart:

Under date of June 11, 1928, Mr.Frank B.Stubbs, the Comptroller of the Laura Spelman Rockefeller Memorial, wrote you the conditions under which the #946 appropriation was made. In the second paragraph of that letter he states as follows:

> "At the end of each year the Memorial will appreciate receiving a detailed statement of expenditures together with a copy of the University's annual financial report. If the annual report is not issued shortly after June 30 in each year, will you please let me know when it may be expected."

This is written simply to call your attention to the necessity of forwarding a report of expenditures under this appropriation.

With kindest regards, I am

Very truly yours,

CAE-H

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0832

JOHN LEIGHTON STUART

Dr.Stuart is the son of missionary parents and was born at Hangchow, China, on June 24, 1876. He came to America for his higher educational training, receiving his A.B. and B.Litt. from the Hampden-Sidney College, Virginia, in 1896. He later received his B.D. from the Union Theological Seminary of Virginia, and in 1915 received the degree of Doctor of Divinity from Hampden-Sidney College. On November 17, 1904, Dr.Stuart married Aline Hardy Rodd of New Orleans, and in 1905 he and Mrs.Stuart sailed for China as missionaries under the Presbyterian Church in the United States. After spending three years in rural evangelistic work, Dr.Stuart in 1908 went to the Nanking Theological Seminary as an instructor in New Testament. Here he remained until 1919.

In 1919 Dr.Stuart was called to Peking to become the President of Yenching University, which at that time still retained the earlier name of Peking University. During the ten years he has been at Yenching Dr.Stuart has led in building up the University from a very small institution with meagre resources and inadequate staff and facilities to its present position of leadership in Chinese Christian higher education. A new site for the University was purchased outside the city of Peking near Tsinghua College and the Summer Palace, and on this site has been erected a splendid group of buildings combining the beauties of classic Chinese architecture with the economy and efficiency of our western academic buildings. Dr.Stuart's leadership had much to do with the success of the campaigns conducted both in the western countries and in China for securing the funds needed to purchase the campus and construct the buildings for the new Yenching. Meantime Dr.Stuart was constantly engaged in enlisting for Yenching the services of highly qualified Chinese Christian educators, When Dr.Stuart became President, the enrolment of the University was 94. At the present time it has grown to 700, which is the limit of the present dormitory accommodations. Each year a large number of qualified applicants must be turned away from the University because of lack of dormitory space.

In spite of his administrative duties, Dr.Stuart has continued to find time for literary work. In 1916 he published "The Essentials of New Testament Greek" in Chinese; in 1918, the "Greek-Chinese-English Dictionary of the New Testament", and in 1922 the "Commentary on the Apocalypse" in Chinese. In preparation for the Jerusalem meeting of the International Missionary Council in 1928, Dr.Stuart wrote the paper on "Christianity and Confucianism", which was one of the series of articles on the Christian life and message in relation to non-Christian systems to which the Jerusalem Conference gave careful study.

Dr.Stuart is known throughout China not only for his work at Yenching but also for the important share he has had in all the country-wide movements of the last decade looking toward the development and coordination of Christian higher education in China.

CC: Promotional Office

July 15, 1929

0833

YENCHING

TRANSFER

Yenching University

July 17, 1929

Miss Hilda L. Hague
Yenching University
Peiping West, China

My dear Miss Hague:

Mr. Carside has already acknowledged your letter of June 6th in which you explained, in reply to an inquiry of mine, that the minutes of the annual meeting of the Board of Managers held in June 1928 were not printed, but that Mrs. Sharman's "An Interpretation" should be considered a substitute for the minutes. In view of the fact that it is customary for us to distribute to the Trustees the minutes of meetings of the Board of Managers, I am now writing to ask that you forward us as early as possible the minutes of the meeting of the Board of Managers held this past June, informing us as to whether or not printed copies are coming, and whether or not the minutes are to be supplemented by the Annual reports of the Deans and of President Stuart or Chancellor Wu.

In addition to distributing these items to the Trustees, we rely upon the minutes of the annual meeting of the Board of Managers for many important facts concerning the life of the University during the academic year. I think you will realize, therefore, that even if the reports are not printed for a general distribution, it would be very helpful for us to receive official copies which could be kept on file here for reference.

At the same time I should like to go into the matter of publicity material. I believe that Miss McCoy has recently written to you on the matter of sending both her office and this office an adequate supply of copies of the Announcement of Courses for 1929-30. Possibly the request for 75 copies for this office seems rather large, but I think that you will realize that when we have distributed copies to the full Board of Trustees, reference libraries on our lists, and various publishers who desire to keep up to date lists of the faculty, that this supply is merely adequate. We have not had any "catalogs" for Yenching University for some time; the latest bulletin of general information which we have had is the bulletin entitled Announcement of Courses 1927-28 which I am sure you will realize is now quite out of date. We have found the Address List of Faculty and Students issued for 1927-28 and 1928-29 very helpful. We should appreciate having copies of the list for 1929-30 at as early a date as possible.

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0834

As I believe Mr. Garside wrote you early in 1928, our regular list of Yenching Trustees and officers of interested boards and organizations comprises 35 names; therefore, of publications of value chiefly to the Trustees we should have a minimum of 40 copies; of publications of wider interest we should have at least 50 copies. We have requested 75 copies of the Announcement of Courses, as this is an item for which we have an especially large demand. It would be helpful if you could give us some idea of the probable date of publication of the Announcement of Courses, the Address List of Faculty and Students, printed reports and general items, so that we may know when to expect them.

I know that when you receive this letter you will probably be in the midst of preparations for the exceedingly important ceremonies for the Dedication of the University. I hope, however, that you may keep this request in mind, for it will assist us greatly in this office in intelligently answering inquiries from friends of the University.

Very sincerely yours,

KJL/KH

C.C. to promotional office

0835

CATALOGING

TRANSFER

Yenching University

July 19, 1929

ans 8/22

President J. Leighton Stuart
Yenching University
Peiping West, China

My dear President Stuart:

In looking over our recent correspondence files, we find an item in Mr. Garside's letter to you and Dr. Galt dated April 1, 1929 which has not yet been answered. This is in connection with the use of the attic in Ninde Hall. On April 1st, Mr. Garside wrote in this connection as follows:

> "Ninde Hall Attic. Several members of the committee expressed concern at this proposal to use the attic of Ninde Hall for dormitory purposes. This seems to raise numerous problems of suitability, health, and possibly also of fire risk, but the committee did not wish to express itself on the matter until all facts were in hand. We would be glad to learn whether it is likely that this arrangement will be continued for any great length of time, and if so whether the use of the Ninde attic for dormitory purposes is likely to cause any questions of disturbance of the regular uses of Ninde Hall, or would raise difficulties of insurance conditions."

We should very much appreciate information on this matter at as early a date as possible.

Very sincerely yours,

KJL/EH

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0836

COPY TO MR. WANNAMAKER

July 19, 1929.

My dear Dick:

I had not intended to make my first letter to you one that has to do with financial problems, and very much regret that this is the case and that I am beginning so early after you have gotten away from the University worries. However, in the assurance of your deep interest in this special problem and with the understanding that you are to do no more towards solving it than would come naturally in a furlough period, I shall give you the facts and leave it to your judgment as to whether you care to make any special efforts in the matter, and if so in what directions. It often happens that when a person knows of a special need of this kind an opportunity suggests itself that would not otherwise have done so.

You will recall that I took the responsibility for bringing in C.F. Chou on the assumption that his salary could be paid from the McBrier Fund because by so doing you could be freed for full time direct religious work as would not have been possible otherwise. I still feel very clearly that this is not only a legitimate use of the income from that fund, but that it is perhaps the wisest way in which we can strengthen the religious work in the University at this special stage. Mr. McBrier, however, takes exception to the proposition on the ground that you are supported by the Presbyterian Board and are away on furlough, and despite a second letter from me still refuses to approve this item. He will be out here in the autumn and may see the thing differently after his arrival but I am not disposed to use any further efforts, if he continues unwilling to leave matters of this sort to the judgment and integrity of the administrative officers. If, therefore, you run into any possibility for securing gifts for our work it might well take this form, either as an emergency gift for the current year or on a more permanent basis.

I feel especially hopeful about securing this and perhaps a larger annual grant from the J.C. Penney Foundation with which Mr. Wanamaker is quite familiar. He and I

Mr. Richard Ritter

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have already made approaches for this general type of project without any definite result either way. Mr. Penney himself was in China last winter and I had the chance to meet him and talk something about what we are doing with the result that he gave me a cordial invitation to call on him when I came next to New York. It might be that you and Wannamaker could do preparatory cultivation in the Foundation office, and you use your judgment about your own direct approach to Mr. Penney or postponing this until my arrival.

P.R.4 called 10-27

After weeks of dry hot weather the rains have at last come with a violence and steady continuance which implies that they are making up for lost time. Everything here is now as soaked as it is usually dusty. I have only been back a few days from a very encouraging visit to Shanghai where I hope we have secured another dormitory from Chinese friends. The threatened political troubles between the Nanking government and the northern leaders has been entirely averted at least for the present, although Chiang Kai Shek has gone away from here by no means as satisfied with his conferences as his public statement would imply.

My affectionate greetings to your parents and Emma and my hopes that the little girl continues to become less so each day. I can imagine the joy of her grandparents in having her with them.

Very sincerely yours,

0838

燕京大學
YENCHING UNIVERSITY
PEKING, CHINA.

copy to O.D.W. 8/16

OFFICE OF THE PRESIDENT

TELEGRAPH ADDRESS
"YENTA"

July 19, 1929.

Mr. O.D. Wannamaker,
150 Fifth Avenue,
New York City.

My dear Olin:

I am in receipt of several letters from you written before your departure for Europe and appreciate your full detail regarding promotional and other matters. These are always of intense interest to me and I am just as glad to know the facts when they are negative as when they are encouraging. I shall not comment on any of these except to express my deep satisfaction that you have at last been in the home of Mrs. McLean. The dinner there with Burgess present was all that I could have hoped for and your course of action has been precisely right. I think that a restrained maintenance of such contacts and information until I can reach America will bring everything out all right. I am sending your last letter with the paragraph on this subject to Dr. Galt at Peitaiho which is as much a pleasure to me as it is to you.

P.W. Kuo. I am inclosing herewith a letter to him which explains itself. It might be well to have you check up independently with Donald Brodie to see if there can be anything in this matter at all. It is one instance when I feel that the much abused phrase that "it is too good to be true" can be properly used.

O.D.W. wrote Kuo 10-3-29 bad negative reply

C.F. Chou. I am inclosing a letter to Ritter which will partially explain this problem. Ritter had been getting more and more involved in the matter of scholarships, loans and self-help for students in need of financial assistance and foresaw that this would become more and more engrossing, whereas he had originally come to us specifically for religious work and had gained enough experience to see that if his time could be freed he could devote himself to this with enthusiasm and methods based on his study of the problem during his first period in China. On the other hand we could not possibly have allowed this within our budget resources, and it therefore seemed to me to be entirely within the spirit

this paragraph copied for Chou file 2-18-30

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0839

of the McBrier Fund to use it in such a way as to set free as qualified a man as Dick Ritter by providing otherwise for the work which we could not have freed him from. I have tried to explain this situation to Mr. McBrier and secure his approval, without success, but having made a contract with a young Chinese an item of gold $1800 has been added to a deficit already very serious in view of the insistence of the Trustees to hold us to an exchange rate of 2/10. You will know how to advise with Ritter about the approach to the Penney Foundation. I should like to make a request that would cover this item and another one-which seems to me to have very large possibilities-of an Alumni Secretary. If we could make provision for the maintenance of our students on graduation and for vocational guidance during their study we would very much strengthen our usefulness to the students and through them to the country. The students leave us on graduation to face innumerable temptations and difficulties and we have hitherto been unable to have any but the most casual and haphazard touch with them. A department of student service with two divisions, one for students in residence and the other for graduates, would be a unique strengthening of our work which might appeal to Mr. Penney. A total of $5,000 a year would easily enable us to carry this project at least during its initial stages and, of course, any smaller amount would help that much.

Scholarships & Loan Com. Changed - See Bulletin - Oct. 3, 1929

C.E. Jenney. I have a letter from him and another from Mr. McBrier on the same subject which is the work that Jenney and I are supposed to do together after my arrival in the States. I have already written both to him and you regarding my plans as far as they can be determined by myself and shall write him restating my schedule and pointing out that I am entirely at his service in so far as this has been approved by you. In other words, I shall reach Los Angeles the first week of December and am ready to work with him on the Pacific Coast until the Christmas holidays which I should like to spend with my boy somewhere in the South unless it seems desirable for me to be in New York at that time where he could easily join me. After January first, I understand that the Princeton Endowment Campaign will have the first claim upon my time. As to how I can combine this with other matters, and the relation of Jenney to the Princeton schedule, I leave to you and the others in the office. My expectation would be that this schedule would be worked out long in advance of my arrival. I am ready for any assignments made and shall only point out that in my opinion in addition to the Princeton Campaign and the School of Education (which need not take any large amount of time) the most important objective is the matching of the Rockefeller Foundation conditional gift. This and other endowment efforts preferably in appealing to foundations or a few carefully selected individuals should be sufficiently emphasized during the Princeton Campaign.

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this paragraph copied for Mei file.

Mei Lan-fang. I have not taken up this matter with you except incidentally, although Miss McCoy is quite familiar with negotiations thus far. In quite an accidental way this young idol of the Chinese stage has turned to me as the one upon whom he relies for advice regarding his proposed American tour. The matter has become quite well known in China and a number of very prominent Chinese are dealing with it as almost a national issue. If he goes to the States it will in some sense be as an Ambassador of Goodwill analogous to Lindberg's trips to France and Mexico. His failure or any lack of appreciation on the part of the American public would have quite unfortunate reactions in this country. I have, therefore, been very much perplexed as to what to advise and how much I ought to take an active part in the affair. The issue is somewhat more complicated because of the inability of Mr. Hopkins as shown by letters which reached me yesterday to commit himself to definite dates although he seems enthusiastic about the general idea. Mr. Mei and his friends, on the other hand, are naturally anxious to have the matter settled and to make specific plans. A further complication for me is the request of Mr. Mei that a very capable young man, Phillip Fu, who has been my chief reliance in financial cultivation of Chinese, go with him as business manager. I had agreed to this partly because it would be a fine experience for the young man and Mr. Mei could scarcely have anyone more intelligent and trustworthy although he lacks of course special knowledge that previous life in America would have given him. A further and less disinterested reason, however, is that Phillip would turn the whole project into a definite promotional advantage to Yenching which is his own chief reason for agreeing to go. It undoubtedly would be a very considerable direct and indirect financial advantage to Yenching if the American trip proved to be professionally a success even though there were little if any financial benefit. I need scarcely say that Mr. Fu would loyally do his utmost for the immediate objectives of Mr. Mei and would take no unfair advantage of his connections with the troupe. It is possible also that Americans with cultural interest in the Orient could be reached through this process as would not be possible by any of our ordinary methods of approach. I am putting this whole issue before you in order that you may know what is transpiring and what my relation to it is. I began to be interested purely because of the cultural significance of such a visit and its bearings on goodwill between the two countries and have become much interested in Mr. Mei personally. He is a young man entirely unspoilt by the almost unbelievable adulation he has continually from Chinese, ingenuous, clean-lived and interested almost entirely in the asthetic or professional aspects of his art both in China and in this first trip to the West. The Harvard-Yenching Institute relates us to any such attempts to interpret the culture of China to America, and from that standpoint also I can scarcely evade responsibility which has come to me entirely without any seeking of my own. I should therefore have acted essentially as I have because of the general

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issues involved regardless of any financial benefit to Yenching. This only developed when the request came for the services of Mr. Fu and when he pointed out the benefits that would come to us after the tour is over if we did out utmost to make it a success. This will acquaint you with the essential facts as the matter takes further shape. You will know through Miss McCoy and Mr. Hopkins from time to time of decisions reached by him. Until these letters were received the party had been planning to leave here early in September which I still think would preferable. Mr. Mei and several of his advisers are coming out to have lunch with me tomorrow when we shall discuss the matter thoroughly. To show you the kind of advisers he has I shall only mention that one of the three head men of the Bank of China has come here from their headquarters in Shanghai expecially to deal with this issue.

X5 Formal Opening. We regret very much that owing to long delays chiefly because of the present labor troubles in China, the invitations have only been finally mailed within the past few days. These will be too late to reach those few persons who had already decided to come. These people will have started anyhow. Others will at least have the courtesy of being remembered and I imagine that if the publicity from your office does not lead them to make the trip these invitations will not affect that decision. We are sending one hundred to your office with the request that these be mailed to the Yenching alumni in the States. You doubtless have this mailing list in up to date form or can get it corrected. The extra copies can be sent to persons previously overlooked. In addition to the list you have sent from your office, we have sent invitations to the present members of the Board of Trustees and the Yenching College Committee, also to members and ex-members of staff abroad. A propos of this matter I am quite relieved that Jenney accepts the decision for him not to come out at this time. If he stays on with us he certainly ought to be allowed to do so later.

Let me assure you again of my continued sympathy in view of your wife's health. I do hope the trip abroad was good not only for her but for you also.

Very sincerely yours,

J. Leighton Stuart

3 5 6 5 4 8 6 0842

July 22, 1929.

Dr. J. Leighton Stuart,
Yenching University,
Peping, China.

My dear Dr. Stuart:

Your letter of June 21st discusses in a specific way the request of the Committee for Christian Colleges in China that Yenching assist with the support of the work of the Committee during the next year, and mentions in a more general way the larger problems of the proposed correlated program for all our China colleges.

I believe that we can fully reassure you as to your fear lest the amount of G.$4,470 tentatively promised by the trustees may be spent to no effect. Probably you have now received through Mr. Cressy's office the minutes and correspondence Dr. Wallace and I have sent out showing that so far as the C.C.C.C. is concerned, we have no thought of asking any of our college boards to contribute further toward the support of the Committee's work until a definite and satisfactory correlated program has been formulated by the colleges and gives promise of meeting with approval both in China and in the west. During the last year we have kept the C.C.C.C. substantially below our budget estimates, and managed to carry forward a small surplus on June 30th. For the present we are making practically no expenditures, and are determined to make our present funds carry us through to the end of this year, so as to give time for the Council to work out and submit its program to the colleges and to the home boards before we ask any of these boards whether they wish to make payments on their tentative pledges of support. It seems to me that action T-2545 of the Yenching Board safeguarded the interests of the University pretty thoroughly, but whether it does or not I believe we can depend on the C.C.C.C., in which Yenching is liberally represented, to safeguard these interests. If and until a satisfactory program comes out of China the whole question of additional support of the Committee simply remains at a standstill.

From the beginning of our efforts to get the C.C.C.C. to work on the task of working at the home base for the approval and support of the correlated program we have been looking to the field to prepare, I have earnestly desired that the funds necessary for the work of the Committee be secured from sources entirely outside the regular income of

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0843

our colleges. You helped us splendidly through securing Mrs. Jenkins' gift of $5,000. for this purpose. Other gifts came in last year from various friends in varying amounts. One of the first tasks we laid upon our Committee of Financial Counsel was that of securing support for the work of the C.C.C.C. from friends interested in the closer cooperation of our China colleges. But, somewhat to our surprise and dismay, the Committee of Financial Counsel took a very decided stand that the support of the C.C.C.C. should come from the colleges themselves, rather than from outside sources. I pointed out in several rather lively sessions that all our colleges are already having a hard struggle to get along on their available funds, and that to ask them to contribute toward the work of the C.C.C.C. would both add a further financial burden and would also arouse more or less opposition to the C.C.C.C. from those who quite rightly jealously guard the expenditure of available funds. But the Committee of Financial Counsel (of which the Chairman, George Barber, and two of the other seven members, Franklin Warner and Sidney Gamble, are Yenching Trustees and members of the Yenching Finance Committee) took the stand that the whole effort for correlating our educational work in China and our promotional activities at the home base is being carried on for the benefit of the colleges, and that therefore they should be willing to support it. They went further and said quite definitely that if the colleges are not sufficiently interested in the undertaking to contribute toward its support, that they personally would have nothing to do with the correlated program. There was no escaping the logic of their position in the matter, and their viewpoint was accepted by the full C.C.C.C. and has also been accepted by all our college boards of trustees; save one or two of the smaller institutions supported by one denomination and with no real board of trustees, to whom no official presentation of the matter has been made.

The policy finally adopted by most of the colleges was to have each board accept its pro-rata share, but to seek special contributions to meet this share from friends specifically interested in this work. Several colleges did secure such special gifts without any great difficulty. In the case of Yenching the promotional office has been asked to seek special gifts for this purpose, and pending the receipt of such gifts any payments made are to be carried in suspense. Of course in a sense it is impossible to apply funds to any purpose here at the home base without affecting the amount of income for the field; for a special gift received for promotion, or for the expenses of a Chinese student studying here, or for support of correlation, might possibly have been secured, in part at least, for meeting the regular running expenses of the institution. But at least in handling the matter in this way we have reduced to the minimum the effect of such a contribution on the regular income for field work, and one can say quite positively that the Trustees' action in pledging conditional support for the C.C.C.C. did not reduce by a single dollar the income available for the 1928-29 or the 1929-30 budget.

So mmh for the specific item which caused you to comment upon the task of getting our colleges together. This item is after all only incidental to the larger question of how and when our China colleges are going to work out a practical and Christian method of correlating their

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educational programs on the field, and their search for support at the home base.

For the last eight years at least, since you were a member of the Educational Commission of 1921, you have been one of the most active and indefatigable leaders in China in working for the correlation of our higher educational program, and during that time there have been enough disappointments and delays to discourage Job himself, and all his lineal and spiritual descendants. I've been working at the job less than three years myself and have more than once felt like washing my hands of the whole proposition. Still, I am very much concerned over the fact that your letter reflects some of the pessimism over correlation which is now pretty widespread both in China and in the west. We've all been looking to you for leadership, and if you were to decide that the job can't be done after all it would just about finish up the morale of those working on the proposition on both sides of the Pacific.

We are tackling one of the most difficult tasks of its kind ever undertaken on the mission field, and perhaps one of the reasons for our present discouragement is that a lot of us (and I must include myself in the number) have not heretofore realized quite how many and how diverse are the problems, and how long it may require to work out the solution. For a time most of the talk of correlation was in general terms of more efficient work, enlarged support, and better Christian spirit all around - and then it was easy to favor the proposition. But during the last year when the institutions have been forced to face the actual details involved, and established precedents, or pet lines of present work, or cherished dreams for the future, have been threatened, the situation looks a great deal different. It has been inevitable that institutional jealousies have been aroused, and each institution has felt that all the others are conspiring against it. The East China colleges have had by far the most difficult problem to solve, and established work and policies have proven hardest to change. Most of our other institutions have centered their criticisms upon East China, though as a matter of fact practically every college has been rather heatedly accused of playing a selfish game. Meanwhile in the west there has been a growing impatience with the apparent lack of progress, and the sympathetic interest aroused during the last two years threatens to cool down pretty rapidly.

Yet in spite of these difficulties, I still feel that our China colleges <u>must</u> get together, and I still believe that they can. I can see only one alternative of united effort, and that offers a most unpleasant prospect. Absence of correlation is almost certain to mean that all present institutional rivalries will be intensified, and new ones will develop. The present financial difficulties will grow steadily more serious, for it is becoming harder and harder for the separate institutions to maintain and to increase their resources. For several years we have been seeking to persuade such of our institutions as are not already conducting active promotional work to remain out of the field until a united appeal can be made, but if such an appeal cannot be launched economic pressure will force them to go out on their own and we will have a depressing and disastrous spectacle of numerous antagonistic appeals being launched at practically the same groups

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of people. Dr. Monroe's belief is that if correlation is not effected, within a few years most of our colleges in China will die of malnutrition and only a few will remain. While that might help in some ways, in others it would be a real tragedy. What seems to me the more likely outcome is that most of the colleges would continue to struggle on in a state of emaciated existence, and that a few would be comparatively prosperous but would still be far from accomplishing a well-rounded piece of Christian work. And, whatever their educational work may be, the object-lesson they would present to China of their inability to carry into effect all their fine teachings of good-will and cooperation would make them a menace rather than an aid to the spread of Christianity in China.

I can hardly imagine a more unpleasant task than that of trying to work here in America for a group of colleges that could not get together in China. Thus far we have all gone along in a friendly spirit with the general understanding that we are gradually working out a plan of correlation, and that when that is completed any petty frictions and jealousies will be eliminated. But once the colleges admit that they cannot correlate and that each intends to go its own way even if it has to cut a few educational throats along the road, then Devil's Island would be a nice summer resort in comparison with any organization attempting to serve equally a group of China colleges.

Since receiving your letter I have been pondering over your comment that "There is absolutely no advantage to our own institution in such a campaign". I know of course that your interest reaches out to the well-being of all Christian higher education in China, rather than concerning itself only with the special interests of Yenching. But even when we consider for a moment the purely selfish interests of Yenching, I wonder whether it is not still true that correlation would offer more in future than separate effort. So far as any financial campaign of the next few years is concerned, it may well be that as much could be gained by separate efforts as by united enterprise. I am far from sure of this, but would not debate the point. The essential question is rather how the future can best be made to conserve progress already made and to keep this progress going on.

One must face pretty seriously the fact that in their present status, the future of each of our China colleges rests on pretty shaky ground. Boards of trustees in the home land, with all their good-will, are often rather weak supports on which to rest. And over and over we have seen where in one college or another the loss of one or two administrators has meant serious and prolonged loss.

The remarkable growth of Yenching during the last ten years has been due to the united effort of numberless people, but the major burden has fallen on a very small group. Six names stand out above all the rest:- Dr. J. Leighton Stuart, Dr. H. W. Luce, Dr. Eric M. North, Mr. E. M. McBrier, Mr. Ernest Evans, and Mr. Franklin Warner. Had it not been for this group of six, it is pretty safe to predict that Yenching would still be a small college

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with a hundred students or so, located in a dusty corner in the southeast section of Peking, with very inadequate buildings and practically no endowment. Of the six, Dr. Luce has now about passed out of the picture; Dr. Eric North is confining his activity almost wholly to Harvard Yenching Institute matters; Mr. Evans is moving out to California and thus cannot longer be active; and Mr. Warner is spending more and more time away from New York, so that at the present time he is available for not more than four months in the year. Mr. McBrier still continues to give as generously of his time and thought as before, though occasionally he makes dark threats that he is going to restrict his activities greatly when he returns from China. Thus far we have been unable to find anyone who will carry on the burden the way Mr. Evans and a few of the others have in the past. The intensive campaign of last year, and the pressure of financial work in connection with the current needs and building program of 1928 and 1929 pushed our Board of Trustees, and our Finance Committee in particular, about as far as they would go, and a great deal of mild objection and some cases of actual resignation from the Board or from committees resulted. Just now we are in desperate straits trying to find enough members to keep the Finance Committee functioning during the coming autumn and winter.

We all recognize that your decade of work at Yenching has been the main factor in the growth of the institution, and we are counting on your keeping this progress going forward for many more years to come. Your presence at Yenching is not only indispensable to the work the university is doing, but also to the maintenance of the confidence and support of friends at home. If you should find it necessary for any reason, such for example as ill-health, to withdraw from active leadership at Yenching, it would mean in a short time a very serious loss of income from the West. As one looks ahead to the gradual taking over of leadership by our Chinese colleagues, one is bound to recognize that support from the West is almost certain to decrease materially unless more effective means of promotion than are now being carried on can be conducted through joint endeavor. Perhaps increased support from China will meet this loss and provide for future growth, but that seems too far in the future to meet the needs of the next few decades.

While Yenching has already secured ample support for certain departments, such as the field of Chinese studies, is fairly well provided for in other departments, and has reasonably good hopes of increased support for other lines of work, its whole underlying financial basis is not yet as sound as it ought to be for safety. That is why the Finance Committee and the Trustees, sensing this fact, have tended toward a rather conservative policy this year. One cannot skate on thin ice indefinitely without getting a cold bath in the end. If the progress of Yenching is to go forward during the next decade as it has in the past, it seems it will take more than isolated effort to accomplish it.

I know you have thought longer and more deeply on all these matters than have any of us. I have always visioned a greater and more enduring Yenching as a part of a unified program of higher education, than I have ever been able to picture for it standing alone.

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The next six months will be the most critical ones in this present attempt to work out a scheme of correlation. Our Committee is not only seeking to encourage the colleges but is even trying to exert a certain amount of pressure by saying definitely that until the field gets together on a satisfactory program we can do no more. Through our various boards of trustees we have been trying to assist without attempting to dictate. Dr. Wallace has written a great number of personal letters to the leaders in those of our colleges where the difficulties are greatest, and I have written a few letters as opportunity offered. In China it seems that Cressy has been laboring as valiantly as he can in spite of the handicap of ill health. Unquestionably there is and will be need for frank though sympathetic criticism of certain attitudes and certain proposals. We might conceivably have to abandon practically the whole of the present proposals and start out on some different basis. But the absolutely essential thing for the best interests of Christian higher education in China is, it seems to me, that out of these efforts some satisfactory plan of correlation be evolved. We pray that our educational leaders in China may measure up to the task.

Cordially,

BAG:A

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YENCHING

TRANSFER

Yenching University

July 22, 1929

Dr. J. Leighton Stuart,
Yenching University,
Peping, China.

My dear Dr.Stuart:

For some years we have been trying to induce Dr.Frank D.Gamewell to write a summary of the history of Yenching University. While he was here in America he assured us at frequent intervals that he would soon get around to this undertaking, but he was always so busy that nothing ever came of his good intentions. Possibly the occasion of the formal dedication which, we understand, he hopes to attend may inspire him to undertake this literary effort. If you have an opportunity to see him or communicate with him, will you remind him of this desire of the University that he give us such an article? Possibly you may wish to include such an historical statement by Dr.Gamewell as one of the items of the dedicatory ceremonies, but that is a matter for your decision.

Since Mr.Franklin Warner is to be present at the formal dedication, you will undoubtedly take advantage of his presence on the Yenching campus to discuss with you the question of the amounts needed to complete the Warner Memorial Gymnasium and the way in which these remittances could be made to the best advantage. We have reported to Mr.Warner in a very tentative way the figures and explanations sent to the field recently as to the plans for completing the Warner Gymnasium but have not pressed the matter because it seemed that the psychological thing to do is to wait for you on the field to take up these matters with him while he is with you this fall.

Very cordially yours,

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YENCHING

TRANSFER

Yenching University

July 22, 1929

Dr. J. Leighton Stuart,
Yenching University,
Peping, China.

My dear Dr.Stuart:

This will acknowledge receipt of your letter of June 21.

Campus Improvement Funds. I will pass on to the Finance Committee your comments regarding action F-2590 of the Finance Committee dealing with certain proposals of the Grounds and Buildings Committee covering disbursement of Campus Improvement Funds. The one item in this connection which seems to be most urgent is that of Mex.$1,500 required for exterior painting of the library. Immediately after receiving your letter I communicated to the members of the Finance Committee by circular le letter your statement as to the urgency of completing this exterior painting before the formal opening, and your reiteration of the fact that no funds for this work are availabe on the field. I have received from a quorum of the Finance Committee approval of authorization from the Field Treasurer to draw on us for G$750 to meet this urgent need. I am sending out a a cablegram this afternoon in which I will include this authorization.

Support by Yenching of the work for correlation of Christian Colleges. I believe that the Yenching Trustees in making their tentative pledge for support of the work of the Committee for Christian Colleges in China safeguarded their pledge of G$4,470 in the most careful way they could. As the situation stands now, we have no thought of calling on the University for this amount unless and until a satisfactory correlated program has been developed in China and seems likely to win approval there and in the West. This, I believe, meets the fear you express in regard to the possibility of using these funds to little effect. When,-however, one begins a discussion of the theme of correlation of so many questions at once are raised that a brief comment is quite unsatisfactory. I am, therefore, writing you at this time a separate letter dealing in a general way with the whole matter of correlation. I hope y u will not find it too long and wearisome.

International Congress of Universities. We will bring to the Yenching Trustees your suggestion that Mr.Hung represent the University at the Congress to be held in Havana next February.

Insurance payments for Mr.E.O.Wilson. Our office will be glad to undertake insurance payment for Mr.Wilson as outlined in his letter of June 13. It may be that it will be necessary for us to write Mr.Wilson direct

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to get further information on some of the points involved, but we will at once take up the matter and will communicate with him shortly.

Very cordially yours,

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YENCHING
TRANSFER

Yenching University

July 24, 1929

Miss Hilda L. Hague,
Yenching University,
Peping, China.

My dear Miss Hague:

We acknowledge receipt of your letter of June 27. We have also received the twenty-five copies of the documents issued in connection with the commencement exercises, one copy of the minutes of the June 22 meeting of the Board of Managers, together with a complete set of the reports presented, one copy each of the last two cables you sent us previous to June 22, and one additional copy of the annual report to the New York State Education Department. I believe that thus far we have not received a copy of the report on landscaping which you sent to Mrs.Marmon. I note that there is a brief discussion of this topic in the report of the Grounds and Buildings Committee, but I presume you had in mind a more complete and detailed statement. I have asked the Promotional Office whether such a report reached them but apparently it has not. We will therefore expect the arrival of this report somewhat later.

We are distributing to the Board of Trustees copies of the documents in connection with the commencement exercises.

We rejoice to know that Yenching has completed such a successful year and are impressed anew, as we study the reports presented to the Managers, with the fact that Yenching is making remarkably rapid and uninterrupted progress.

Very sincerely yours,

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TRANSFER

Yenching

July 30, 1929

My dear Dr. Stuart,

We have today received from Dean E. Gordon Bill of Dartmouth a letter reading as follows:-

> "Your telegram and letter of July 27th at hand and as we are always most anxious at Dartmouth to have Chinese boys, their records having been superlative with us, I am going to take a chance and am notifying the State Department that we will admit Mr. Chang Hou-Hsien to Dartmouth College this fall.
>
> "I presume that you will notify Mr. Chang Hou-Hsien about this matter and will see to it that he brings proper credentials so that he can be properly placed in the college after his arrival. We will try to reserve a dormitory room for him, but of course it is pretty late in the year and there may be some difficulty about this latter matter."

The telegram and cablegram mentioned by Dean Bill refers to an interchange of telegrams we had on July 27th, immediately after the Dean returned from his vacation. He expressed reluctance to reach any decision on Mr. Chang's case until he had fuller information as to the type and quality of the work Mr. Chang has been doing at Yenching. I replied that since the request for Mr. Chang's admission had come by cable we had no further detailed information in regard to him, but that your recommendation of him guaranteed the high quality of his character and his scholarship; and it was on this basis that Dean Bill notified the State Department that Dartmouth would admit him. I have today written the State Department again reminding them of the necessity of at once cabling this information to the American Consul at Tientsin, and have sent you a cable as per the enclosed confirmation copy.

This, I trust, finally clears up the matter of Mr. Chang's admission. It seems that in his case we have met up with all the obstacles apt to arise when circumstances make it necessary to arrange for the admittance of students by cable and during the summer months:-Absence of the officers of admission, reluctance to make decisions on abbreviated information, and difficulty of providing for the student in the entering class. In addition the field, our home office, and Dartmouth have together spent enough in cables and telegrams to pay a fair portion of Mr. Chang's travel to America. We know, however, that wherever it can possibly be done the field seeks to arrange for

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such admissions well in advance of the time such students are to come, and handles arrangements largely or wholly by mail.

The cablegram we sent today also raised again the question of arrangements for Mr. and Mrs. K. A. Wee, concerning whom I cabled at length on July 22nd. I quite appreciate the fact that when my cable of the 22nd reached China, activities on the Yenching campus must have been at the lowest ebb of the year. Most of the ones most interested in K. A.'s plans were undoubtedly scattered widely on various summer duties or at some mountain or seaside resort. I certainly hope that you have been spending at least a few weeks as completely as possible away from the heavy demands which are constantly made upon you. I pointed out this situation to Mr. and Mrs. Wee, and they quite appreciate the difficulties of securing any immediate reply to the report of the changes in their plans and their requests for approval of the new arrangements necessitated by these changes. But it happens that just at this time they are doubly anxious to know the decision of the field because Mrs. Wee wishes to return to her home in Shanghai at the earliest possible date so as to be present for the ceremonies to be held in memory of her mother, who died just about a year ago. I was able to get a tentative reservation for her on the President Jackson, which sails from Seattle on August 10th and numbers among its passengers at least half a dozen Yenching folk who could befriend her on the voyage. I must of course either confirm or give up this reservation within the next day or two, and if Mrs. Wee is to catch the steamer she will have to leave New York not later than Saturday of this week. Poor K.A. telephones me every day to see if we have had any word from Yenching.

The last part of the cable is a reminder from Miss McCoy that she is anxiously awaiting an interpretation of the somewhat mystifying request cabled by the field ten days ago as to the purchase of cinekodaks and cinematographs. Miss McCoy is starting on her vacation the latter part of this week, and would like to clear up this matter before she goes if possible.

Cordially,

BAG/G

Enc.

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